The specification of which

ANDERSEN CONSULTING

U.S. Application 09/868,752 05222.00165

(day, month, year)



COMBINED DECLARATION AND POWER OF ATTORNEY

As a below named inventor I hereby declare that: my residence, post office address and citizenship are as stated below next to my name; that

I verily believe I am the original, first and sole inventor (if only one name is listed below) or a joint inventor (if plural inventors are named below) of the subject matter which is claimed and for which a patent is sought on the invention entitled: A SYSTEM, METHOD AND ARTICLE OF MANUFACTURE FOR A GOAL BASED FLOW OF CONTROL PRESENTATION SYSTEM.

a. is attached hereto							
b. was filed on as applied		s amended on (if applicable	e) (in the case of a PCT-filed				
application) described and claim	med in international no.	filed and as amended on	(if any), which I have reviewed				
and for which I solicit a United	States patent.						
I hereby state that I have review amended by any amendment re		tents of the above-identified sp	pecification, including the claims, as				
I acknowledge the duty to disc	lose information which is m	naterial to the patentability of t	his application in accordance with				
Title 37, Code of Federal Regu	lations, § 1.56 (attached he	reto).					
Increby claim foreign priority	benefits under Title 35, Un	ited States Code, § 119/365 of	any foreign application(s) for paten				
			on for patent or inventor's certificate				
having a filing date before that	of the application on the ba	asis of which priority is claime	d:				
T.							
a no such applications have							
be such applications have b	een filed as follows:						
FOREIGN APP	LICATION(S), IF ANY,	CLAIMING PRIORITY UN	DER 35 USC § 119				
€ OUNTRY	APPLICATION	DATE OF FILING	DATE OF ISSUE				
	NUMBER	(day, month, year)	(day, month, year)				
ALL FOREIGN APPLICATION(S), IF ANY, FILED BEFORE THE PRIORITY APPLICATION(S)							
COLINTRY	ADDITION	DATE OF FILING	DATE OF ISSUE				

I hereby claim the benefit under Title 35, United States Code, § 120/365 of any United States and PCT international application(s) listed below and, insofar as the subject matter of each of the claims of this application is not disclosed in the prior United States application in the manner provided by the first paragraph of Title 35, United States Code, § 112, I acknowledge the duty to disclose material information as defined in Title 37, Code of Federal Regulations, § 1.56(a) which occurred between the filing date of the prior application and the national or PCT international filing date of this application.

(day, month, year)

NUMBER

U.S. APPLICATION NUMBER	DATE OF FILING (day, month, year)	STATUS (patented, pending, abandoned)

Attorney Docket No. AC986._7

I hereby claim the benefit under Title 35, United States Code § 119(e) of any United States provisional application(s) listed below:

U.S. PROVISIONAL APPLICATION TITLE	DATE OF FILING (Day, Month, Year)

I hereby appoint the following attorney(s) and/or patent agent(s) to prosecute this application and to transact all business in the Patent and Trademark Office connected herewith L. Keith Stephens, Reg. No. 32,632.

I hereby authorize them to act and rely on instructions from and communicate directly with the person/assignee/attorney/firm/ organization who/which first sends/sent this case to them and by whom/which I hereby declare that I have consented after full disclosure to be represented unless/until I instruct Keith Stephens to the contrary.

Please direct all correspondence in this case to Keith Stephens at the address indicated below:

Andersen Consulting
L. Keith Stephens
1661 Page Mill Road
Palo Alto, CA 94304

Attorney Docket No. AC98. 1
I hereby declare that all statements and herein of my own knowledge are true at that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon.

Ŋ	2	Full Name Of Inventor	Family Name Nichols	First Given Name Mark		Second Given Name Stewart
	0	Residence & Citizenship	City Downers Grove	State or Foreign Co Illinois	ountry L	Country of Citizenship US
	1	Post Office Address	Post Office Address 1032 W. 67 th Street	City Downers Grove		State & Zip Code/Country Illinois, 60516/USA
	Sign	nature of Inve	ptor 201: /		Date: /2/16/98	

§ 1.56 Duty to disclose information material to patentability.

- (a) A patent by its very nature is affected with a public interest. The public interest is best served, and the most effective patent examination occurs when, at the time an application is being examined, the Office is aware of and evaluates the teachings of all information material to patentability. Each individual associated with the filing and prosecution of a patent application has a duty of candor and good faith in dealing with the Office, which includes a duty to disclose to the Office all information known to that individual to be material to patentability as defined in this section. The duty to disclose information exists with respect to each pending claim until the claim is canceled or withdrawn from consideration, or the application becomes abandoned. Information material to the patentability of a claim that is canceled or withdrawn from consideration need not be submitted if the information is not material to the patentability of any claim remaining under consideration in the application. There is no duty to submit information which is not material to the patentability of any existing claim. The duty to disclose all information known to be material to patentability is deemed to be satisfied if all information known to be material to patentability of any claim issued in a patent was cited by the Office or submitted to the Office in the manner prescribed by §§ 1.97(b)-(d) and 1.98. However, no patent will be granted on an application in connection with which fraud on the Office encourages applicants to carefully examine:
 - (1) prior art cited in search reports of a foreign patent office in a counterpart application, and
- (2) the closest information over which individuals associated with the filing or prosecution of a patent application believe any pending claim patentably defines, to make sure that any material information contained therein is disclosed to the Office.
- (b) Under this section, information is material to patentability when it is not cumulative to information already of record or being made of record in the application, and
- (1) It establishes, by itself or in combination with other information, a prima facie case of unpatentability of a claim;

or

- (2) It refutes, or is inconsistent with, a position the applicant takes in:
 - (i) Opposing an argument of unpatentability relied on by the Office, or
 - (ii) Asserting an argument of patentability.

A prima facie case of unpatentability is established when the information compens a conclusion that a claim is unpatentable under the preponderance of evidence, burden-of-proof standard, giving each term in the claim its broadest reasonable construction consistent with the specification, and before any consideration is given to evidence which may be submitted in an attempt to establish a contrary conclusion of patentability.

- (c) Individuals associated with the filing or prosecution of a patent application within the meaning of this section are:
 - (1) Each inventor named in the application:
 - (2) Each attorney or agent who prepares or prosecutes the application; and
- (3) Every other person who is substantively involved in the preparation or prosecution of the application and who is associated with the inventor, with the assignee or with anyone to whom there is an obligation to assign the application.
- (d) Individuals other than the attorney, agent or inventor may comply with this section by disclosing information to the attorney, agent, or inventor.